

# Annual Report

The Organization of the Arab Electoral  
Management Bodies (ArabEMBs)  
2022-2023

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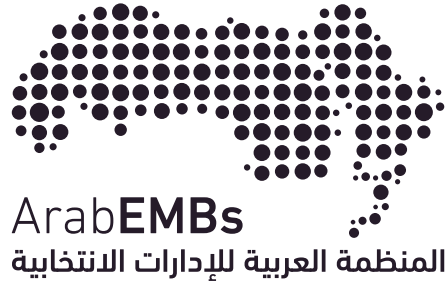
The Organization of the Arab Electoral  
Management Bodies (ArabEMBs)  
2022-2023



Arab Network for Youth in Elections  
الشبكة العربية للشباب في الانتخابات



Arab Network  
for Women in Elections  
الشبكة العربية للمرأة في الانتخابات



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**The President's Foreword,**  
**His Excellency Eng. Musa Ma'aitah**  
**Chairman of the Board of Commissioners of the**  
**Independent Election Commission / Jordan**



I am pleased to write today, after more than nine years since the establishment of the ArabEMBs. The organization has now attained an important regional and international status, and has made a remarkable presence that has enabled it to achieve the significant respect and appreciation it enjoys both internationally and regionally.

The organization's vision has been clear and ambitious from the beginning: to enhance cooperation and integration among our Arab countries to achieve a better level of electoral performance. Over these years, thanks to the combined efforts of everyone, we have been able to achieve many goals and projects that have made a tangible difference in performance and results.

Collective work and close cooperation between the organization's members and its partners have been and continue to be crucial factors in our successes. We have managed to overcome many challenges and made progress in various fields. All these achievements would not have been possible without your commitment and continuous support.

We emphasize the importance of continuing to work with the same spirit and determination to achieve even more successes. We believe that unity and cooperation are the keys to a prosperous future, and we will continue to work diligently to achieve our shared vision and enhance our desired goals.

I also would like to extend my sincere thanks and appreciation to everyone who has contributed to supporting and ensuring the success of the organization. I urge everyone to continue working as a team to achieve more progress and prosperity for our Arab nation.

In conclusion, I can only express my deep gratitude and profound thanks to all the electoral administrations for their continued cooperation, and to the members of the Executive Office and the General Secretariat for their good efforts, which have had a significant impact on the continuity of the organization's work.

Our thanks also extend to our regional and international partners who have generously supported the organization, foremost among them the United Nations Development Programme (UNDP), the United Nations Electoral Assistance Division (UNEAD), the Venice Commission, the International Institute for Democracy and Electoral Assistance (IDEA), the Swedish International Development Cooperation Agency (SIDA), and the International Foundation for Electoral Systems (IFES).










# Chapter One

## ArabEMBs Institutional Framework

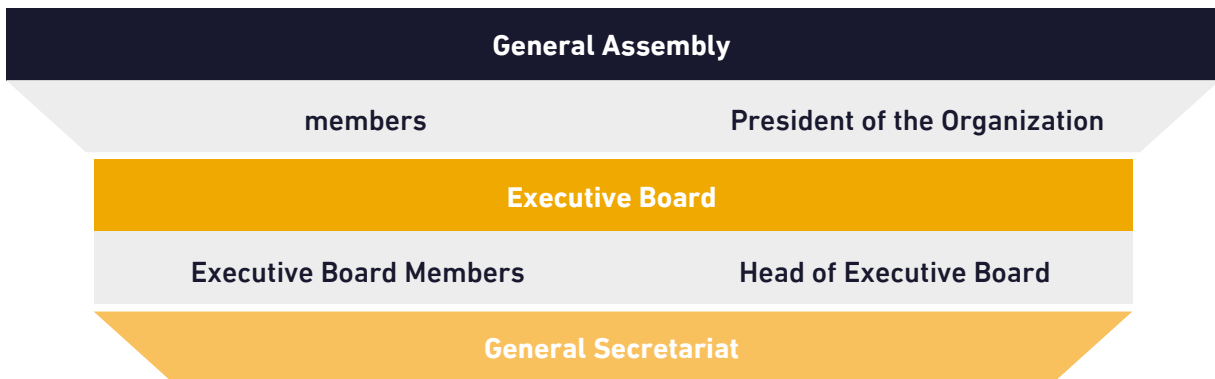
## First: Definition

ArabEMBs is an Arab regional, independent, and non-political organization with legal status. Its permanent headquarters are in Amman. The organization aims to enhancing regional cooperation among Arab Electoral Management Bodies through the creation of a platform that facilitates networking for the exchange of information, technical expertise, lessons learned and best practices for the enhancement of the performance of electoral administration and management bodies in the region. The official launch of ArabEMBs took place in Beirut, Lebanon on the 8th of June 2015. During the launch ceremony, the basic charter was signed by representatives of member electoral management bodies (founding members) from Jordan, Iraq, Palestine, Lebanon, Libya and Yemen. Furthermore, parallel to the ceremony, the first General Assembly meeting and the first Executive Board meeting were held. The organization's membership within the permanent member category has witnessed a steady increase. In 2016, the electoral administrations of Sudan, Somalia, Tunisia, and Mauritania joined ArabEMBs. The electoral administration of the Comoros joined in 2017, and Djibouti joined in 2020, bringing the total number of members to twelve.

(JORDAN)	<b>Independent Election Commission</b>	
(Tunisia)	<b>The Independent High Authority for Elections</b>	
(Sudan)	<b>National Elections Commission</b>	
(Somalia)	<b>Independent National Electoral Commission</b>	
(Iraq)	<b>Independent High Electoral Commission</b>	
(Palestine)	<b>Central Election Commission</b>	
(Lebanon)	<b>Department of Political Affairs and Refugees Ministry of Interior and Municipalities</b>	
(Libya)	<b>High National Elections Commission</b>	
(Yemen)	<b>The Supreme Committee for Elections and Referendums</b>	
(Mauritania)	<b>Independent National Electoral Commission</b>	
(Comoros)	<b>Independent National Electoral Commission</b>	
(Djibouti)	<b>Elections Department/Ministry of Interior</b>	

## Second: The Organizational Structure

The organizational structure, based on the charter is composed of three levels:



### General Assembly

The supreme regulatory and supervisory authority in the Organization, composed of all members whose membership has been accepted according to the provisions of the charter and the internal by-laws. It is responsible for approving and amending general policies, internal regulations, plans, and budgets, deciding on requests for membership and withdrawal, and approving concluded agreements. This assembly convenes annually with the participation of the majority of its permanent members, making decisions through consensus or, when necessary, by majority vote. The president is selected on annual basis, as the Fifth General Assembly selected His Excellency Engineer Musa Ma'aitah, Chairman of the Board of the Independent Election Commission in Jordan, as President of the Organization's General Assembly in its fifth session.



## Executive Board

The Executive Board of the Organization consists of a President and two members, who are elected for a term of two years by the General Assembly from among the permanent members. It holds the responsibility of executing and monitoring General Assembly resolutions, assessing membership applications for approval or rejection, and initiating plans and projects for consideration. It convenes semi-annually with the attendance of the majority of its members, ensuring the President's presence. The Secretary-General also participates in these gatherings, albeit without voting privileges. The (current) Executive Board, which was elected in February 2019, consists of:



**Mr. Hussein Abdi Adam**

Member - Independent National  
(Electoral Commission (Somalia)



**Mr. Abdelhakeem Balkeir**

Member - High National Elections  
Commission (Libya)



**Mr. Hisham Kheel**

Chairman - Central Elections  
Commission (Palestine)

## General Secretariat

The administrative and technical body of the Organization, headed by the Secretary-General, who is appointed by the General Assembly for a four-year term, subject to be renewed once. It includes a number of qualified employees required by the nature of the work of this body. It is responsible for secretariating and documenting the meetings of both the General Assembly and the Executive Board. Furthermore, it manages the administrative, financial, and media functions of the organization, while diligently executing the directives set forth by the Executive Board.



### Third: The Strategic Foundations of the Organization' Operations

<b>Organization's Vision</b>	Empowering professional Arab Electoral Management Bodies.... Ensuring credible elections.... Towards enhancing the democratic process”
<b>Organization's Mission</b>	The Organization is a professional non-political entity in the Arab region that seeks to enhance joint cooperation between electoral management bodies, develop experiences and knowledge of the electoral culture towards improving the performance of the electoral process according to international standards and criteria, and empower partners in the electoral process to actively and fully participate in the democratic process.”
<b>Organization's Values</b>	<p>Neutrality in the provision of services to all members and partners and ensuring equality without discrimination;</p> <p>Autonomy in decision making without any influence or intervention;</p> <p>Accountability, transparency and integrity to gain confidence of members and partners;</p> <p>Professionalism in facilitating the work of the organization in an efficient, effective, professional and responsive manner;</p> <p>Respect diversity and differences;</p> <p>Excel and innovate in knowledge management.</p>
<b>organization's objectives</b>	<p>Strengthen the internal expertise of Arab electoral administrations and raising the level of their performance.</p> <p>Promote joint cooperation and outreach between the Arab EMBs as well as cooperation with similar regional and international organizations in the areas of technical experience sharing, election training, and electoral management and supervision.</p> <p>Assist the member management bodies in the implementation of fair and transparent elections through experience and information sharing, and develop the abilities of the professional election officials with respect to elections and democracy</p> <p>Enable the members to become familiar with international practices concerning the management of electoral processes and with experience and technical information sharing; introduce those practices which are appropriate for the Arab region and publicize successful Arab experiences worldwide.</p> <p>Promote the principle of participation in electoral processes by providing electoral advisory services and technical experience for those involved in the management of the election process and their associates.</p> <p>Set up and share scientific research and information resources concerning elections, and disseminate the culture of democracy and the culture of elections in Arab communities.</p>



organization's  
objectives

Take the positive measures that ensure the effective participation of women in the various stages of the electoral process.

Take the measures that ensure the effective participation of all community groups in the various stages of the electoral process.

Provide specialized technical experience in the area of elections for non-member Arab EMBs.

Facilitate the voting of those residing abroad among the EMB member states.

## Fourth: Membership Categories

A Permanent  
Member

This consists of the Election Management Body which is in charge of general elections in any Arab country in accordance with domestic laws, which is also entitled to vote, run for office, elect the president of the GA, and the president and members of the Executive Board. It is also entitled to participate in all activities carried out by the Organization and benefit from its programs and activities.

**As of the date of this report's preparation, the organization comprised twelve electoral bodies as permanent members.**

Associate  
Member

: The Election Management Body that is in charge of general elections in any Arab country and that is not seeking to become a permanent member but would like to benefit from the Organization's programs.

The Election Management Body that is in charge of conducting local general elections in the Arab countries that are represented by a permanent member of the Organization.

This member may take part in the meetings of the General Assembly without having the right to vote, and said member may obtain support in accordance with the terms and standards established by the Executive Office and endorsed by the General Assembly.

A Partner  
Member

The international or regional organization that is involved in election matters and wishes to cooperate with the Organization on promoting democracy, good governance, or human rights. The partner is also entitled to participate in the organization's events, benefit from its programs and activities, and attend General Assembly meeting without having the right to vote on its decisions. Besides, partner members are not entitled to chair the General Assembly or participate in the Executive Board.

## Organization's Partners



European Association of  
Administrators ELECTION ACEEEEO



International Systems  
(Foundation Electoral) (IFES)



International Foundation  
for Democracy and  
(elections) (IDEA)



United Nations programme  
UNDP



Association of Election Bodies  
Global A-Web



EDGE Foundation



European Committee for Democracy  
(By law) (Venice Commission)

## Fifth: Financial Report

years	Revenues	Expenditure	remaining
2022	JD 42,045	JD 22,851	JD 19,194
2023	JD 44,162	JD 33,704	JD 10,458
Total	JD 86,207	JD 56,555	JD 29,652





## Chapter Two

### The Organization's Activities

General Assembly Meetings

Executive Board Meetings

Conferences, meetings and workshops

Program of regional visits for elections - electoral observation missions

## First: Fifth General Assembly Meeting-Jordan

On the twenty-second of August 2022, the General Assembly of the ArabEMBs held its fifth meeting, hosted by the National Independent Electoral Commission (Somalia). However, due to the impossibility of holding the meeting in the Somali capital/Mogadishu, it was decided to hold the meeting in the capital of the Hashemite Kingdom of Jordan / Amman. The event took place in the attendance of GA members representing eleven electoral bodies in Jordan, Sudan, Somalia, Yemen, Tunisia, Palestine, Lebanon, Libya, Mauritania, Djibouti, Comoros, and their accompanying delegations. The Independent High Electoral Commission (Iraq) apologized from participation due to special circumstances. The members of the Executive Board attended the meeting. A non-member delegation from the Department of Election Affairs at the Qatari Ministry of Interior also attended the meeting as a guest, and delegations from the following international and regional organizations also attended as a guest and partner: United Nations Development Program (UNDP), Swedish International Development Cooperation Agency (SIDA), United Nations Electoral Assistance Division (UNEAD), Venice commission, International IDEA, International Organization for Electoral Systems (IFES) .



The table illustrates the attendance at the fifth General Assembly meeting:

Name of Electoral body	Country	Representative	Job title	Capacity of attendee
Independent Election Commission	Jordan	His Excellency Eng. Musa Ma'aitah	Chairman of the Board of Commissioners	GA member
National Elections Commission	Sudan	Mr. Omar Jamaa'	Commission Member	Officially authorized to represent Mr. Joseph Suleiman Khalil / Chairman of the Commission and Member of the GA
National Independent Electoral Commission	Somalia	Ms. Halimah Ismail	Chairman of Commission	GA member
The Supreme National Committee for Elections and Referendum	Yemen	Judge Khamis Dini	Acting Chairman of the Committee	GA member
The Independent High Authority for Elections	Tunisia	Judge Farouk Bou Askar	Chairman of Authority	GA member
Electoral Administration The Ministry of Interior	Djibouti	Mr. Fareh Abdullah	Head of Electoral Administration	GA member
Central Elections Commission	Palestine	Dr. Lamees Alami	Committee Member	It was officially authorized with a letter that approves the representation of Dr. Hanna Nasser/Chairman of the Committee and Member of the GA
Department of Political Affairs and Refugees/Ministry of Interior and Municipalities	Lebanon	Ms. Fatin Younis	Department of Political Affairs and Refugees/Ministry of Interior and Municipalities	GA member
High National Election Commission	Libya	Dr. Emad Sayeh	Chairman of Commission	GA member
National Independent Election Commission	Mauritania	Mr. Mohammad Fal Wild Bilal	Chairman of Commission	GA member
Independent National Election Commission	Comoros	MZE DAFINE Said	Chairman of Commission	GA member

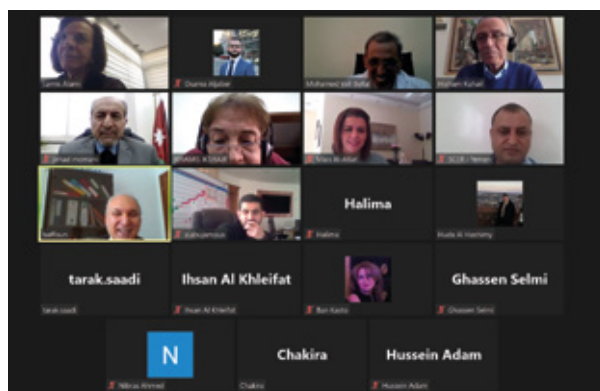
## Fifth General Assembly Meeting resolutions

#	Resolution Description	Resolution No.
1	If it becomes impossible to convene the General Assembly meeting in any of the member states as stipulated in the ArabEMBs Charter, the meeting will be held at the organization's headquarters country.	C A/Q/5/1
2	<p>Approval of the amended draft in paragraphs (2-8-11) of Article (2).</p> <p>Approval of the amended draft in paragraphs (2-6) of Article (3).</p> <p>Approval of keeping the introduction to Article (12) unchanged, with the modification of replacing the phrase "two years" with "three years".</p> <p>Approval of keeping Article (12), Clause (6) as it is.</p> <p>Approval of keeping the introduction to Article (13) unchanged, while deleting the phrase (for a period of four years, renewable once).</p> <p>Approval of the amended draft in paragraph (A) of Article (17).</p> <p>Approval of the amended draft in Article (19).</p>	C A/Q/5/2
3	<ul style="list-style-type: none"> <li>Approval of the amended draft in Article (2), (the President's definition), with the word (alphabet/الابجدية) deleted and replaced with the word (alphabet/الهجائية).</li> <li>Approval of the amended draft in paragraph (C) of Article (9).</li> <li>Approval of the amended draft in Article (9), Add paragraph (d), taking into account the renumbering in the following text.</li> <li>Approval not to add paragraph (e) to the amended draft in Article (9).</li> <li>Approval to extend the term of the Executive Board for a period of one year only, provided that the elections should take place in accordance with the provisions of the basic charter of the organization at the first meeting of the General Assembly that follows. This will allow the GA to finalize the implementation of the prepared plans and programs.</li> </ul>	C A/Q/5/3
4	<p>Selection of Ms. Halima Ismail, Chairperson of the National Independent Electoral Commission in Somalia, as President of the Organization's General Assembly at its fifth session.</p> <p>As of the next session, the president of the Organization should be chosen according to the alphabetical order (without taking into account the Arabic definite article).</p> <p>Should a country decline to chair the Organization for any reason, the subsequent country will be selected in alphabetical order.</p>	C A/Q/5/4
5	<p>As of the next session, the location of the GA meeting should be selected according to alphabetical order (without taking into account the Arabic definite article (ال)). Accordingly, the next meeting should be held in Iraq.</p> <p>The sixth General Assembly meeting was convened in August 2023, in accordance with the established regularity for GA meetings. Noting That the specific date of the meeting will be identified later.</p>	C A/Q/5/5
6	Approval of the Organization's annual report for the years 2020-2021	C A/Q/5/6
7	Approval of the annual report of the Arab Network for Women on the elections for the years	C A/Q/5/7

## Second Virtual Meeting of GA Members

To complement the work plan of the Arab Organization of Electoral Administrations, the General Assembly of the Arab Organization of Electoral Administrations held its second extraordinary virtual meeting via Zoom on February 23, 2022, in the presence of His Excellency the former President of the Organization, Mr. Mohamed Fal Wild Bilal, members of the Executive Board, and members of the GA from representatives of electoral bodies.

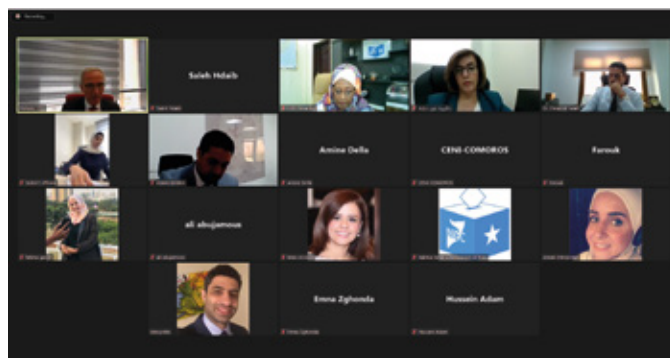
This meeting came to discuss the latest developments on the activities of the organization in accordance with the work plan, and on the agenda of this meeting was also to discuss the outputs of the regional conference on the role of the media in enhancing the integrity of the electoral process, as well as discussing the sustainability of the work of the General Secretariat, membership fees, and permanent staff. Furthermore, during the meeting, they discussed how electoral administrations work in light of the Covid-19 pandemic, and what the organization's preparations are in relation to the Jordanian parliamentary elections 2020, and the most important developments were discussed with the working group of electoral administrations. For the establishment of the Arab Network for Youth in Elections, and the latest developments on the work of the Network of Women in Elections were presented.



## Third Virtual Meeting of GA Members

On Tuesday, September 20, 2022, the ArabEMBs held a virtual meeting with the heads and representatives of member electoral administrations, in the presence of the President of the Organization, Ms. Halima Ismail, and the head and members of the Executive Board of the Organization.

The members discussed the goals and projects of the Organization and its networks; the Arab Network for Women in Elections and the Arab Network for Youth in Elections, with the aim of preparing a strategic plan for the Organization and its networks during the coming period.





## First Virtual Meeting of GA members

To complement the work plan of the Arab Organization of Electoral Administrations, the General Assembly of the Arab Organization of Electoral Administrations held its first extraordinary virtual meeting via Zoom on May, 17, 2023, in the presence of the President of the Organization, , the Executive Board, and members of the GA from representatives of electoral bodies.

This meeting was organized to welcome the current president of the Organization and to discuss the latest developments made on the Organization's activities in accordance with the established work plan. The General Assembly's resolution No. (CC/Q/T/5/1) of 2023 issued on April 27, 2023, stipulated the selection of His Excellency Engineer Musa Al-Ma'aitah / Chairman of the Independent Election Commission (Jordan) as a President of the Organization's General Assembly for the remainder of its fifth session. This resolution is enacted in response to recent developments, specifically the decision to dissolve the Board of Commissioners of the Independent National Election Commission and the fact that Ms. Halima Ismail no longer has the legal capacity to represent the electoral administration of Somali.

The meeting's agenda also included deliberating on the proposal submitted by His Excellency Dr. Imad Al-Sayeh, Head of the High National Elections Commission in Libya, regarding participation in the Fourth Forum for Election Management Bodies, organized by the League. From Arab countries. It was decided collectively that:

Highlight the role of the Organization and reviewing its achievements through the speeches of the participating members of the organization.

Attract new members to the Organization by holding bilateral meetings on the sidelines of the forum to introduce the Organization and ways to join it.





## Executive Board Meetings

To implement the resolutions of the GA of the ArabEMBs, follow up on the Executive Board's directives to the General Secretariat, and ensure the continuation of the Organization's activities, the Executive Board held several meetings in 2022-2023. The table below illustrates the details:

Date	Venue
4 JULY 2022	ZOOM
3 AUGUST 2022	ZOOM
20 AUGUST 2022	AMMAN, JORDAN
5 OCTOBER 2022	ISTANBUL, TURKEY
18 JANUARY 2023	ZOOM
10 MARCH 2023	ISTANBUL, TURKEY
9 AUGUST 2023	AMMAN, JORDAN
5 OCTOBER 2023	ZOOM



## Regional Conference on The Role of Youth in The Electoral Processes - Jordan

On August 23-24, 2022, the Jordanian capital, Amman, hosted a regional Conference on Youth Participation in Political Life in the Arab Region, on the sidelines of the fifth GA of the ArabEMBs. The ArabEMBs organized the conference, in cooperation and coordination with the Independent Election Commission in Jordan. This conference has been supported by the Regional Electoral Assistance Project of the United Nations Development Program (UNDP). Delegations representing electoral bodies in Jordan, Sudan, Somalia, Yemen, Tunisia, Palestine, Lebanon, Libya, Mauritania, Djibouti, Comoros, Qatar (12 Arab countries) participated in this regional conference, in addition to regional and international experts in the field of youth and elections.

It aims to promote youth political participation and their awareness of and trust in public institutions in the Arab region. It will work towards these goals through awareness-raising, advocacy and information campaigns targeting youth, creating synergies and collaboration initiatives with youth-serving organizations and CSOs working in the field of youth participation and setting regional standards and best practices for EMBs and CSOs in the promotion of youth participation in the region.



**Outlined below are the pivotal recommendations stemming from this conference**

### **The impact of awareness and education on promoting youth participation**

- Simulation programs for the electoral process for different age groups (schools, universities, etc.).
- Local forums for parties related to the electoral process (youth, entities, parties, civil society organizations, etc.).
- Highlighting successful youth experiences.
- Choosing the appropriate tools to communicate with young people and constantly updating them.
- Reaching young people in marginalized areas.

### **Legislative and political environment**

- Reducing the age of candidacy.
- Appointing a quota for youth in parliamentary councils.
- Drafting a law for parties that guarantees youth representation in work and party participation.
- Advocacy campaigns.
- Safe spaces for young people to express their opinions and recommendations to the legislative authority.
- Working to harmonize the laws so that they are complementary and not conflicting while supporting the full participation of youth.
- Promoting civic education for youth.

### **Youth and Political parties**

- Providing protection and a safe environment for party affiliates.
- Democratic Party Building “Regular Elections and a Modern Statute”.
- Effective participation of youth in parties.
- A recent political party law that imposes a 30% youth participation rate.
- Education/awareness of the importance of civic participation in schools and universities.
- Using the simulation system to simulate a real elections experience in schools.
- Building the parties’ capacities and making them aware of the importance of involving youth.
- Elections within parties to choose representatives from the youth group.
- Distributing equal opportunities on the basis of competence, not appointment.
- Applying new and modern communication tools and rhetoric “content” that touches reality.
- Effective participation of youth in parties.

## Partnership between EMBs and CSOs

- It is necessary to work on defining the roles and responsibilities of each entity through a concept paper/memorandum of understanding.
- Work to define the competencies of each institution/partner to facilitate the realization of the goal and ensure that programs are not duplicated.
- Emphasizing the independence of electoral bodies and that they are not supported by a specific entity.
- Providing reports and research to local institutions.
- Youth representation in the entity that manages the electoral process (decision-making).

## Strategic Planning Workshop for the Organization - Türkiye

On 4-5 October 2022, the Organization, in cooperation with the UNDP and the International Institute for Democracy and Elections, conducted a workshop in Turkey, Istanbul. The event aimed at evaluating and planning the work of the ArabEMBs during the next phase and reviewing its strategic plan. During the event, lessons learned were identified and work has been done to confront internal and external challenges. This meeting was held in the presence of the President and members of the Executive Board, the General Secretariat of the ArabEMBs, representatives of the Steering Committee of the Arab Network for Women in Elections, the United Nations Development Program and the International Foundation for Democracy and Elections.







## Experts Meeting - Sweden

The ArabEMBs, represented by Mr. Hisham Kahil, Head of the Organization's Executive Board, participated in the expert meeting held in the Swedish capital (Stockholm) on 14-15 March 2023. This attendance was in response to the invitation of the International Institute for Democracy and Elections (IDEA).

Indeed, the meeting discussed the future direction of the International Institute for Democracy and Elections (IDEA) which aims to develop an elections' protection program that safeguards the elections from internal and external challenges and threats. A presentation on the interventions that the International Institute for Democracy and Elections (IDEA) will adopt in supporting and protecting democratic paths has been presented in cooperation and coordination with partners in the electoral process.



## High-level regional dialogue on charting a new path to women's political participation in the Arab region - Egypt

The ArabEMBs participated in the high-level regional dialogue on charting a new path to women's political participation in the Arab region, which was organized by the Arab Women's Organization in cooperation with the United Nations Development Program and the German International Cooperation Agency, during the period 18-20 September 2023 in the capital of the Republic of Arab Egypt, Cairo.

The Organization's delegation was formed, headed by His Excellency Engineer Musa Al-Ma'aitah, President of the Organization and Chairman of the Jordanian Electoral Commission. The delegation membership included His Excellency Dr. Imad Sayeh, GA Member and Head of the High Electoral Commission in Libya, Her Excellency Dr. Ahlam Adnan, GA Member and Board of Commissioners of the High Electoral Commission's Member in Iraq, Her Excellency Mrs. Faten Younis, GA Member and Director of Political and Refugee Affairs/Ministry of Interior and Municipalities in Lebanon, Her Excellency Ms. Suhair Abdeen, Chair of the Steering Committee of the Arab Network for Women in Elections, Her Excellency Ms. Hoda Selim, Member of the Steering Committee of the Arab Network for Women in Elections, and Her Excellency Ms. Amna Al-Zoubi, Member of the Steering Committee of the Arab Network for Women in Elections.

The dialogue aims to chart a new path to enhance women's political participation in the Arab region by involving all concerned parties at the national, regional and international levels. This endeavor will be spearheaded by representatives from women's machineries, female parliamentarians, and delegates from civil society organizations and diverse institutions. Their collective mission is to facilitate the exchange of experiences, deliberate on available opportunities to elevate women's political participation, and devise effective strategies to overcome barriers hindering their active engagement in political spheres.

His Excellency Eng. Musa Ma'aitah, President of the Arab Organization for Electoral Administrations and Chairman of the Independent Electoral Commission in Jordan, spoke about the role of the ArabEMBs in supporting women's political participation. His Excellency clarified that the establishment of the Arab Organization for Electoral Administrations in 2015 was a proof to the imperative need for a unifying entity representing independent bodies. This organization was founded to consolidate Arab endeavors in the realm of electoral activities. The Arab Network for Women has carried out many joint activities with various stakeholders to support the engagement of women. He also clarified that women's issues express a global problem, not just an Arab one. The representation rate of women in parliaments is 25% at the global level. The Organization played an active role in endorsing the statement of Intent issued by the regional dialogue. The primary objective of this declaration is to foster the transition towards a secure and equitable society, where both women and men enjoy equal opportunities for political engagement, devoid of discrimination and marginalization. It envisions a society free of violence and fear across all spheres of existence.



## The launch of the Arab Leadership Academy for Women - Spain

The Arab Organization for Electoral Boards (Arab EMBs), represented by its President Eng. Moussa Al-Maaitah, participated in the activities of the launch of the Arab Leadership Academy for Women, organized by the United Nations Development Program (UNDP), from the 28th of October to the 3rd of November 2023 in Madrid, Spain.

The Arab Leadership Academy for Women is an initiative that aims to promote inter-generational leadership, self-development, and collaboration to advance women's participation in Arab countries. The Arab Leadership Academy for Women seeks to contribute to achieving peace and development by encouraging the active participation of women in decision-making. The Academy as well, encourages inter-generational leadership by bringing together different generations of leaders, for everyone to learn, share and collaborate in order to advance women's leadership in the region. The Academy aims to showcase how different generations can work together to achieve a common goal.

H.E. Moussa Maaitah, President of The Arab Organization for Electoral Boards (Arab EMBs), and Chairman of the Independent Electoral Commission of Jordan, spoke about the role of Arab EMBs organization in supporting women's political participation, and explained that without women's effective participation in all aspects of life, society loses its humanity.





## Meeting with ambassadors and regional partners - Jordan

Uniting regional and international efforts to enhance comprehensive participation in elections, the ArabEMBs, in cooperation with the Independent Election Commission in Jordan and the United Nations Development Program, held a meeting with ambassadors and representatives of countries in the Hashemite Kingdom of Jordan, in addition to regional partners, in order to discuss the importance of the organization's work and its support frameworks.

This meeting, convened on March 7, 2024, featured the participation of His Excellency Engineer Musa Al-Ma'aitah, President of the Organization and Chairman of the Independent Election Commission in Jordan, Engineer Hisham Kahil, Head of the Executive Board and Executive Director of the Central Elections Commission in Palestine, and Mr. Abdullah Al-Dardi, Director of the Arab Countries Office at the UNDP, Ms. Najia Hashimi, the Director of the Regional Electoral Support Project for Arab Countries, Mr. Hamza Yassin from the Swedish Development Cooperation Agency (SIDA), and representatives of the Canadian Embassy, the Norwegian Embassy, the European Union, the Italian Embassy, the Spanish Embassy, the Australian Embassy, the German Embassy, and the British Embassy, and the Embassy of the Republic of Korea.

During this meeting, His Excellency Engineer Musa Al-Ma'aitah, President of the Organization, stressed the importance of international and regional cooperation in strengthening democracy and electoral processes, exchanging expertise and experiences among participating countries, and the role of the Arab Organization in promoting comprehensive participation, especially youth and women. In concluding his address, he expressed heartfelt gratitude to all supporting partners, with special acknowledgment extended to the United Nations Development Program. He urged everyone to rally behind the Organization, comprised of twelve Arab electoral administrations, in order to sustain its remarkable achievements. The Regional Director for the Arab States at the UNDP, Mr. Abdullah Al-Dardi, reiterated the UNDP's constant commitment to strengthening electoral processes across Arab nations. He commended the collaborative efforts with ArabEMBs, underlining the significance of disseminating electoral support experiences widely and fostering the expansion of a network of international partnerships.

The head of the Executive Board of the ArabEMBs, Engineer Hisham Kahil, elaborated on the significance of coordination between Arab countries in improving and developing electoral processes and exchanging experiences and knowledge in this context.

This meeting is considered an important step towards strengthening regional and international cooperation in the field of electoral administrations, while emphasizing the vital role that mutual experiences and expertise can play in improving the quality and integrity of electoral processes across the world.





## Twelfth: Program of regional visits for elections - electoral observation missions

- Tunisian Constitutional Referendum – 2022
- Tunisian Parliamentary Elections – 2022
- Uzbekistan presidential elections – 2023
- Provincial Council Elections - Iraq

### First: Visitor program to the constitutional referendum – Tunisia

To ensure the seamless continuation of its operations and effective pursuit of its programs in alignment with its vision and mission, the Organization collaborated with the Independent High Authority for Elections in Tunisia with the support of the UNDP, in which both conducted a visitor program that aimed at evaluating the constitutional referendum held by the Independent High Authority for Elections in the Republic of Tunisia on July 25, 2022.

The visitor program was formed under the chairmanship of His Excellency Mr. Mohamed Fall Wild Bilal, President of the Organization and former Chairman of the Independent National Elections Commission in Mauritania, and the membership of Ms. Suhair Abdeen, Chair of the Steering Committee of the Arab Network for Women in Elections.

#### **The main activities and events of the mission:**

##### **1. Introductory day**

On July 24, 2022, our visit convened for an introductory session focused on the constitutional referendum. The session featured comprehensive presentations providing an overview of the referendum process, as well as insights into the pivotal role played by the Independent High Authority for Elections in Tunisia, particularly in its preparations for the upcoming legislative elections. The Independent High Authority for Elections also made presentations on its role in organizing the referendum process. The visit also learned about the general perception about the referendum day and follow-up procedures.

##### **2. Field visits to the events taking place on the day of the referendum.**

On the day of the referendum, the twenty-fifth of July 2022, members of the mission conducted field visits to the referendum activities, including the centers designated for ballot boxes and counting, the media center, and the results collection centers.



## **Second: Visitor Program to the Legislative Elections – Tunisia**

In cooperation with the Independent High Authority for Elections in Tunisia, the ArabEMBs organized a visitor program to follow up on the legislative elections in the Republic of Tunisia, held on December 17, 2022.

The delegation was formed under the chairmanship of the head of the Organization, His Excellency Engineer Musa Al-Ma'aitah, and the membership of Mr. Abdel-Hakim Balkhair, member of the Executive Board, Ms. Suhair Abdeen, Chair of the Steering Committee of the Arab Network for Women in Elections, Mr. Saleh Hadib, employee of the General Secretariat, and Mr. Sharaf Al-Din Abu Rumman, member of the Steering Committee of the Arab Network for Women in Elections.

This is the Organization's sixth visit within the regional program for electoral visits, one of the Organization's ongoing programs. The preparation of this mission was a true translation of the objectives for which the organization was established, and an activation of its essential role in providing the necessary mechanisms for exchanging experiences and knowledge between Arab electoral administrations and strengthening the institutionalism and professionalism of electoral practices with the aim of improving the electoral performance in the Arab world in general.

### **The main activities and events of the mission:**

#### **1- Introductory day**

On December 15, 2022, the visit held an introductory session on the legislative elections, which included presentations that contained an overview of the electoral process and the role of the Independent High Authority for Elections in the preparations for the legislative elections. The Independent High Authority for Elections also gave presentations on their role in organizing the electoral process, the general perception of the election day and the voting and counting procedures. The mission also reviewed a number of publications and leaflets related to the elections issued by the Tunisian Authority.

This meeting allowed the mission members to learn about the features of the gradual political and electoral reform process that Tunisia has pursued in its quest to achieve democratic development and build true democracy.

#### **2- Field visits to the events taking place on the day of the elections.**

On Election Day, December 17, 2022, members of the delegation conducted field visits to various electoral events, including polling and counting centers, the media center, and results collection centers.

The visits were distributed into three periods:

- Morning: It aimed at attending the procedures for closing the ballot boxes and starting voting, it also included a visit to three polling and counting centers.
- Evening: It included visiting the media center of the Independent High Authority for Elections, and polling and counting centers, with the aim of attending the procedures for ending the ballot and counting the votes.
- Night: It included visiting results centers, with the aim of reviewing the compilation procedures at the electoral district level.



### Third: Visitor Program to observe the legislative elections – Uzbekistan

On July 9, 2023, the State of Uzbekistan organized early presidential elections in which four candidates competed.

The Organization formed a delegation to review the presidential elections in Uzbekistan, with the aim of exchanging and transferring experiences and best practices in electoral affairs.

The Organization's delegation was headed by Mr. Hisham Kahil, head of the Organization's executive Board and executive director of the Central Elections Commission in Palestine, in addition to Mr. Abdul Hakim Balkhair, a member of the Organization's executive Board and a member of the Council of the High National Elections Commission in Libya.

The Organization's delegation visited a number of polling centers in the capital, Tashkent, with the aim of reviewing the conduct and procedures of voting and the methods and techniques adopted in the voting sorting and counting mechanism.



### Fourth: Visitor program to observe the provincial council elections - Iraq

With the aim of exchanging experiences between electoral bodies, the ArabEMBs, headed by Mr. Abdul Hakim Balkhair, a member of the Organization's executive Board and a member of the Council of the High National Elections Commission in Libya, participated in attending the provincial council elections in Iraq which took place on Dec. 18, 2023.

A member of the Organization's Executive Board, Mr. Belkhair, visited the headquarters of the Independent High Electoral Commission in Iraq, where he met with its president, His Excellency Judge Omar Ahmed Muhammad, to check on the preparations made by the Iraqi commission for the provincial council elections.





# ArabEMBs Charter



### ميثاق المنظمة العربية للإدارات الانتخابية

حرر هذا الميثاق في عمان - المملكة الأردنية الهاشمية بتاريخ (24) محرم (1444) الموافق (22) آب (2022)، من قبل ممثلي الإدارات الانتخابية الأعضاء المخولين قانوناً من قبل إدارتهم بالتوقيع:

التوقيع	المخول قانوناً بالتوقيع	الإدارة الانتخابية
	د. محمد علي حيدر	الهيئة المستقلة للانتخاب (الأردن)
	محمد علي حيدر	المفوضية القومية الوطنية للانتخابات (السودان)
	محمد علي حيدر	المفوضية الوطنية المستقلة للانتخابات (الصومال)
	الشيخ أحمد بن محمد	اللجنة العليا للانتخابات والاستفتاء (اليمن)
	فاهد بن بوعلين	الهيئة العليا المستقلة للانتخابات (تونس)
	فاهد بن بوعلين	إدارة الانتخابات / وزارة الداخلية (جيبوتي)
	DAFINE	اللجنة الوطنية المستقلة للانتخابات (جزر القمر)
	محمد علي حيدر	لجنة الانتخابات المركزية (فلسطين)
	فاهد بن بوعلين	إدارة الشؤون السياسية واللاجئين / وزارة الداخلية والبلديات (لبنان)
	محمد علي حيدر	المفوضية الوطنية العليا للانتخابات (ليبيا)
	محمد علي حيدر	اللجنة الوطنية المستقلة للانتخابات (موريتانيا)



## ميثاق المنظمة العربية للإدارات الانتخابية

### دباجة:

شهدت العديد من الدول العربية تطورات في مجال الديمقراطية، آخذةً بذلك أشكالاً مختلفة تضمنت الجوانب التشريعية والتنفيذية والمؤسسية، ولعل أهم هذه التطورات السعي لتطوير العملية الانتخابية بما يرقى لتطلعات الشعوب ويسهم في تعزيز حماية الحقوق المرتبطة بها، وعلى الرغم من تنوع الخبرات الانتخابية في الدول العربية والإختلاف والتباين في أشكال وطبيعة المؤسسات المعنية بإدارة الانتخابات فيها، إلا أنها تشترك جميعها بهدفٍ واحدٍ يتمثل في السعي نحو تعزيز مصداقية العملية الانتخابية وثقة المواطن بمخرجاتها، إضافة إلى التشابه في حجم وطبيعة التحديات التي تواجه الإدارات الانتخابية في عملها لتحقيق هذا الهدف، ومن أبرز هذه التحديات تدني مستوى ثقة المواطن بالعملية الانتخابية ونتائجها وبالجهات القائمة على إدارتها، بالإضافة إلى عدم انسجام بعض جوانب التشريعات الانتخابية مع المعايير الدولية المتعارف عليها

وسعيًا لترسيخ الحكم الرشيد والديمقراطية ونشر ثقافة الانتخابات وزيادة الثقة بها عبر تنظيم انتخابات حرة ونزيهة وشفافة وحيادية دون تمييز. وحرصاً على دعم وتطوير التعاون بين الإدارات الانتخابية العربية قصد البناء والرفع من قدراتها وكفاءاتها وحرفيتها فقد قررنا، نحن الموقعون على هذا الميثاق، إنشاء المنظمة العربية للإدارات الانتخابية.

## الباب الأول: النصوص التمهيدية (التعريف والاهداف والوسائل)

### المادة (١): التعريفات

المنظمة العربية للإدارات الانتخابية: منظمة عربية إقليمية مستقلة غير سياسية، لها الصفة الاعتبارية، ومقرها الدائم في (عمان، الأردن)، تسعى إلى تعزيز قدرات الإدارات الانتخابية العربية والارتقاء بمستوى أدائها، ويمثلها قانونا أمام الجهات الوطنية والدولية رئيس الجمعية العامة لتلك المنظمة.

العضو المؤسس: الادارة الانتخابية العربية المشاركة في الاعمال التحضيرية لانشاء المنظمة العربية للإدارات الانتخابية والموقعة على هذا الميثاق في الاجتماع الاول للجمعية العامة.

العضو: أي من أعضاء المنظمة الدائمون أو الأعضاء المنتسبون أو الأعضاء الشركاء.

الرئيس: رئيس الجمعية العامة وفقاً لأحكام هذا الميثاق.

### المادة (٢): الأهداف

١. تعزيز القدرات الذاتية للإدارات الانتخابية العربية، والرفع من مستوى أدائها.
٢. تعزيز التعاون المشترك والتواصل بين الإدارات الانتخابية العربية فيما بينها، وكذلك مع المنظمات الإقليمية والدولية المناظرة في مجالات تبادل الخبرات الفنية والتدريب الانتخابي وإدارة الانتخابات.
٣. دعم الإدارات الأعضاء في تنفيذ انتخابات نزيهة وشفافة من خلال تبادل الخبرات والمعلومات وتطوير قدرات مسؤولي الانتخابات المهنية في مجال الانتخابات والديمقراطية.
٤. تعزيز مبدأ استقلالية وحيادية الإدارات الانتخابية.
٥. تمكين الأعضاء من الاطلاع على التجارب الدولية في مجال إدارة العمليات الانتخابية، وتبادل الخبرات والمعلومات التقنية، ونقل ما يتلاءم منها مع البيئة العربية، بالإضافة إلى نشر التجارب العربية الناجحة دولياً.

(١) بموجب التعديل المقرر على الفقرة (٢) من المادة (٢) تاريخ ٢٠٢٢/٠٨/٢٢

٦. تعزيز مبدأ المشاركة في العمليات الانتخابية عبر تقديم المشورة والخبرة الفنية في مجال الانتخابات للقائمين على إدارة العملية الانتخابية وشركائهم.
٧. إعداد وتبادل البحوث العلمية والموارد المعرفية الخاصة بالانتخابات، ونشر ثقافة الديمقراطية وثقافة الانتخابات في المجتمعات العربية
٨. اتخاذ التدابير الايجابية الكفيلة لتفعيل مشاركة المرأة والشباب والأشخاص ذوي الإعاقة في مختلف مراحل العملية الانتخابية.
٩. اتخاذ التدابير الكفيلة لتفعيل مشاركة جميع فئات المجتمع في مختلف مراحل العملية الانتخابية
١٠. تقديم الخبرة الفنية المتخصصة في مجال الانتخابات للإدارات الانتخابية العربية غير العضو.
١١. تقديم المساعدة لمن يرغب من الإدارات الانتخابية في تيسير تصويت المقيمين في الخارج

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<sup>(١)</sup> بموجب التعديل المقرر على الفقرة (٨) من المادة (٢) تاريخ ٢٠٢٢/٠٨/٢٢

<sup>(٢)</sup> بموجب التعديل المقرر على الفقرة (١١) من المادة (٢) تاريخ ٢٠٢٢/٠٨/٢٢



### المادة (٣): الوسائل

تسعى المنظمة إلى تحقيق أهدافها من خلال الوسائل التالية

١. عقد المؤتمرات والندوات والفعاليات التدريبية المتعلقة بمواضيع الانتخابات والديمقراطية والحكم الرشيد.
٢. تبادل المصادر والمعلومات والمطبوعات الانتخابية الصادرة عن الإدارات الانتخابية العربية.
٣. تبادل الزيارات المهنية وتنظيم البرامج التدريبية بين أعضاء المنظمة.
٤. إصدار مجلة دورية تنشر فيها البحوث والدراسات الانتخابية
٥. المشاركة في متابعة العملية الانتخابية بناءً على دعوة من إحدى الإدارات الأعضاء أو غيرها
٦. التعاون مع المنظمات الدولية والإقليمية والمحلية التي تعنى بالانتخابات
٧. للمنظمة إتباع أي وسيلة أخرى يجدها الأعضاء مناسبة لتحقيق الأهداف بما لا يتعارض مع التشريعات النافذة داخل بلدانهم.

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(١) بموجب التعديل المقرر على الفقرة (٢) من المادة (٣) تاريخ ٢٠٢٢/٠٨/٢٢

(٢) بموجب التعديل المقرر على الفقرة (٦) من المادة (٣) تاريخ ٢٠٢٢/٠٨/٢٢

## الباب الثاني: العضوية

### المادة (٤): فئات العضوية

تنقسم فئات العضوية على النحو التالي

#### ١. العضو الدائم:

الإدارة الانتخابية المسؤولة عن الانتخابات العامة في أي بلد عربي وفقاً للتشريعات المحلية، وله حق التصويت.

#### ٢. العضو المنتسب

أ. الإدارة الانتخابية المسؤولة عن الانتخابات العامة في أي بلد عربي غير الراغبة في العضوية الدائمة ولكن ترغب في الاستفادة من برامج المنظمة

ب. الإدارة الانتخابية المسؤولة عن إجراء انتخابات محلية عامة في الدول العربية التي يمثلها عضو دائم في المنظمة

#### ٣. العضو الشريك:

المنظمة الدولية أو الإقليمية التي تعنى بقضايا الانتخابات وترغب في التعاون مع المنظمة

### المادة (٥): الانضمام

تتضمن الإدارة الانتخابية العامة والمنظمات وفق التشريعات الداخلية لكل بلد ووفق القواعد المحددة في الاجراءات واللائحة التنفيذية.

### المادة (٦): الانسحاب من العضوية

للإدارة الانتخابية العضو في المنظمة الانسحاب بناءً على طلبها ووفق الإجراءات المنصوص عليها باللائحة التنفيذية.

### المادة (٧): تعليق العضوية

يتم تعليق عضوية أي من أعضاء المنظمة الدائمين بأغلبية ثلثي أعضاء الجمعية العامة للمنظمة وبالأغلبية لغيره من الأعضاء وذلك في أي من الحالات التالية:

١. عدم المشاركة في أنشطة المنظمة لمدة سنتين متتاليتين بدون تقديم عذر تقبله الجمعية العامة.

٢. عدم تسديد الرسوم المقررة للعضوية لمدة سنتين متتاليتين.
٣. عدم التقيد بالميثاق واللوائح والقرارات الصادرة عن الجمعية العامة.
٤. إذا فقد أحد الأعضاء كيانه القانوني أو ألغي اختصاصه في إدارة العملية الانتخابية.

#### المادة (٨): الحقوق

أ. يتمتع العضو الدائم بالحقوق التالية:

١. المشاركة في اتخاذ القرارات الصادرة عن الجمعية العامة، والتصويت عليها.
  ٢. اختيار رئيس الجمعية العامة ونائبه وانتخاب رئيس وأعضاء المكتب التنفيذي.
  ٣. المشاركة في جميع الأنشطة التي تنفذها المنظمة.
  ٤. الاستفادة من جميع البرامج والمزايا والخدمات التي تقدمها المنظمة.
- ب. يحق للعضو المنتسب المشاركة في جلسات اجتماع الجمعية العامة، دون أن يكون لهم حق التصويت، ويجوز حصولهم على الدعم وفقاً للشروط والمعايير التي يحددها المكتب التنفيذي، وتعتمدها الجمعية العامة.
- ج. يحق للعضو الشريك حضور جلسات اجتماع الجمعية العامة والمشاركة فيها، دون أن يكون لهم حق التصويت.

#### المادة (٩): الواجبات

على أعضاء المنظمة لالتزام بما يلي:

١. التقيد بالميثاق وجميع اللوائح والقرارات الصادرة عن الجمعية العامة.
٢. الحضور والمشاركة الفاعلة في اجتماعات الجمعية العامة.
٣. تسديد رسوم العضوية المقررة سنوياً.

### الباب الثالث: الهيكل التنظيمي للمنظمة

#### المادة (١٠)

يتشكل الهيكل التنظيمي للمنظمة من وحدات تنظيمية إشرافية وتنفيذية وإدارية على النحو التالي:

١. الجمعية العامة.
٢. المكتب التنفيذي.
٣. الأمانة العامة.

#### المادة (١١): الجمعية العامة

الجمعية العامة هي أعلى سلطة رقابية وإشرافية في المنظمة، تضم جميع الأعضاء الذين تم قبول عضويتهم وفق هذا الميثاق واللوائح الداخلية للمنظمة وتتولى المهام التالية:

١. اقتراح تعديل ميثاق المنظمة والموافقة عليه.
٢. اقرار السياسات العامة واللوائح والخطط اللازمة لتحقيق أهداف المنظمة.
٣. البت في طلبات العضوية
٤. تعيين الأمين العام للأمانة العامة.
٥. مناقشة المواضيع المحالة من المكتب التنفيذي واتخاذ القرارات اللازمة بشأنها.
٦. ترشيح العضو المضيف لاجتماع الجمعية العامة الدوري.
٧. مناقشة التقارير المالية وتقارير المراجعة، والتوصية باتخاذ ما يلزم حيالها من إجراءات.
٨. مناقشة واعتماد مشروع الموازنة المقترحة للسنة المالية المقدمة من المكتب التنفيذي.
٩. التصديق على الاتفاقيات التي تبرم مع الهيئات الانتخابية الإقليمية والدولية المناظرة.
١٠. الترويج للمشاركة والانضمام للمنظمة.

### المادة (١٢): المكتب التنفيذي

يتألف المكتب التنفيذي للمنظمة من رئيس وعضوين تنتخبهم الجمعية العامة من الأعضاء الدائمين لمدة ثلاث سنوات وذلك وفقاً لأحكام اللائحة التنفيذية، بالإضافة إلى الأمين العام (الذي لا يملك حق التصويت) ويتولى المهام التالية:

١. تنفيذ سياسات وقرارات الجمعية العامة.
٢. اقتراح الخطط والتدابير التي من شأنها رفع مستوى أداء المنظمة وتحقيق أهدافها.
٣. التحضير الفني والإداري لاجتماعات الجمعية العامة وفعاليات المنظمة
٤. دراسة مشروع الموازنة التقديرية والحساب الختامي والعرض على الجمعية العامة.
٥. إعداد التقارير الدورية المتضمنة ملخص الأنشطة، والتوصيات المقترحة من الأمانة العامة، وعرضها على الجمعية العامة.
٦. اقتراح اللوائح التنظيمية والتنفيذية للجمعية العامة
٧. وضع الآليات المناسبة والعملية للتواصل مع الهيئات الإقليمية والدولية المناظرة، والمشاركة في الأنشطة ذات العلاقة بعمل المنظمة.
٨. اتخاذ القرارات في المسائل العاجلة التي تطرأ بين دورتي انعقاد الجمعية العامة وتبليغها فور اتخاذها لأعضاء الجمعية العامة وعرضها في أول اجتماع لها لاتخاذ القرار المناسب بشأنها.
٩. اقتراح دعوة أي جهة يتعلق عملها باهداف المنظمة لحضور الجمعية العامة من دون أن يكون لها حق التصويت

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(١) بموجب التعديل المقرر على مقدمة المادة (١٢) تاريخ ٢٠٢٢/٠٨/٢٢

### المادة (١٣): الأمانة العامة

الأمانة العامة هي الجهاز الإداري للمنظمة يرأسها الأمين العام الذي يتم تعيينه من قبل الجمعية العامة وتضم عدد من الموظفين من ذوي الكفاءة التي تتطلبها طبيعة عملها، وذلك وفقاً لما هو موضح تفصيلاً في اللائحة التنفيذية، وتتولى الأمانة العامة المهام التالية:

١. أمانة سر جلسات اجتماع الجمعية العامة والمكتب التنفيذي وتدوين محاضرها وكذلك إعداد مشروع جدول أعمال كل اجتماع
٢. تسيير الشؤون الإدارية والمالية للمنظمة.
٣. تبليغ دعوات الحضور والقرارات والتوصيات الصادرة عن وحدات المنظمة إلى الأعضاء والهيئات المدعوة.
٤. إعداد وطبع ما تصدره المنظمة من دراسات وأبحاث ومجلات ونشرات ودوريات ومتابعة توزيعها.
٥. إدارة الموقع الإلكتروني للمنظمة وتحديثه
٦. تنفيذ التوجيهات والتعليمات الصادرة من المكتب التنفيذي.
٧. التجهيز الفني والإداري لاجتماعات المكتب التنفيذي والجمعية العامة.
٨. إعداد مشاريع الأنشطة والموازنات التقديرية وعرضها على المكتب التنفيذي.
٩. توثيق كل ما يتعلق بأنشطة المنظمة، والعمل على أرشفة كل الوثائق والمستندات التي يتطلب المحافظة عليها.
١٠. الإدارة الإعلامية لأنشطة المنظمة، والاستعانة بكافة الوسائل التي من شأنها أن تعكس الحضور الإعلامي للمنظمة

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(١) بموجب التعديل المقرر على مقممة المادة (١٣) تاريخ ٢٠٢٢/٠٨/٢٢



#### المادة (١٤): آلية اتخاذ القرار داخل الجمعية العامة:

١. تنعقد الجمعية العامة سنوياً، ويجوز لها عقد دورة استثنائية بناءً على طلب ثلث الأعضاء على النحو المبين باللائحة التنفيذية، وتحدد الجمعية العامة مكان وزمان انعقاد دورتها المقبلة في نهاية كل اجتماع.
٢. تنعقد الجمعية العامة بحضور أغلبية الأعضاء الدائمين، وفي حال عدم توفر النصاب القانوني للانعقاد، تتم الدعوة لاجتماع ثانٍ ويكون قانونياً بمن حضر من الأعضاء الدائمين في موعد أقصاه ثلاثة أشهر من الدعوة الأولى على النحو المبين باللائحة التنفيذية.
٣. لكل عضو دائم صوت واحد وتتخذ قرارات الجمعية العامة بالتوافق كلما أمكن ذلك، وفي حالة عدم التوافق تتخذ القرارات بأغلبية الأعضاء الدائمين الحاضرين عبر التصويت.

#### المادة (١٥): آلية اتخاذ القرار داخل المكتب التنفيذي:

١. يجتمع المكتب التنفيذي مرتين في السنة بمقر المنظمة أو أية دولة من الدول الأعضاء، بدعوة من رئيسه، ويمكن له عقد اجتماعات استثنائية إذا تم التوافق على عقدها من قبل الأعضاء، وله أن يستخدم جميع وسائل الاتصال المتاحة لتحقيق ذلك.
٢. ينعقد المكتب التنفيذي بحضور أغلبية أعضائه على أن يكون من بينهم الرئيس، ويتم اتخاذ قراراته بالتوافق فان لم يتم ذلك فبالتصويت.

## الباب الرابع: الموارد المالية للمنظمة

### المادة (١٦)

تتكون الموارد المالية للمنظمة مما يلي

١. رسوم العضوية السنوية من جميع الأعضاء وتُتَرح من قبل المكتب التنفيذي، ويتم اعتمادها من الجمعية العامة، على ان يتم مراجعة قيمة الرسوم لجميع الأعضاء كل سنتين بناء على تقرير يقدم من الأمانة العامة.
٢. المساهمات النقدية والعينية للأعضاء الدائمين والمنتسبين وتحدد اللائحة كيفية قبولها.
٣. الهبات والمنح وغيرها من المساعدات التي تقدمها الدول العربية أو المنظمات أو الهيئات الإقليمية والدولية بما يتفق وأغراض المنظمة ويتم قبولها من المكتب التنفيذي بعد موافقة الجمعية العامة
٤. إيرادات نشاطات المنظمة غير الربحية والمتعلقة بتنفيذ مهامها ونشاطاتها المنصوص عليها في هذا الميثاق.

## الباب الخامس: أحكام عامة

### المادة (١٧): تعديل الميثاق

- أ. يجوز تقديم اقتراح لتعديل الميثاق من ثلاثة أعضاء دائمين على الأقل وذلك قبل ثلاثة أشهر على الأقل من اجتماع الجمعية العامة إلى المكتب التنفيذي الذي يتولى إحالته إلى الأمانة العامة التي تقوم بتبليغه للأعضاء قبل شهر على الأقل من اجتماع الجمعية العامة.
- ب. يتم التعديل بقرار من الجمعية العامة بأغلبية ثلثي أعضائها الدائمين

(١) بموجب التعديل المقرر على الفقرة (أ) من المادة (١٧) تاريخ ٢٠٢٢/٠٨/٢٢

#### المادة (١٨): الالتزامات والاتفاقيات

لا يؤثر هذا الميثاق على حقوق والتزامات أعضاء المنظمة الناشئة عن اتفاقيات قاموا بها في السابق، ولا تعتبر أية اتفاقية موقعة سلفاً أو قد تعقد مستقبلاً بين أي عضو ومنظمة أخرى ملزمة لباقي الأعضاء كما يجوز لأعضاء المنظمة عقد اتفاقيات تعاون فيما بينهم أو مع منظمات أخرى، على أن لا يؤدي ذلك إلى المساس بهذا الميثاق.

#### المادة (١٩):

تقوم الإدارة الانتخابية في الدولة التي يقع بها المقر بتقديم المساعدة والدعم اللوجستي والتقني للأمانة العامة لتنفيذ نشاطات المنظمة.

#### المادة (٢٠): سريان الميثاق

يعمل بهذا الميثاق بمجرد التوقيع عليه من أغلبية ثلثي الأعضاء المؤسسين وفقاً للتشريعات النازمة لكل دولة.

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(١) بموجب التعديل المقرر على المادة (١٩) تاريخ ٢٠٢٢/٠٨/٢٢